

AIA Provider: Northeast Sustainable Energy Association

Provider Number: G338

Renewable Energy Powering Local Self-Reliance: Case Studies from Germany

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#### This course is registered with AIA CES

Course Description

Over 150 villages in Germany produce all of the electricity and most of the heat they consume. In these so-called "bioenergy villages," renewable energy systems are driving economic growth.

This session will provide an overview of the growing movement in Germany toward communally-developed and owned energy systems, focusing particularly on two villages in northern Germany.

The development process for these villages will be explored, as will the factors contributing to their success.

#### Learning Objectives

At the end of the this course, participants will be able to:

- 1. Appreciate in general terms the context for the development of energy self-reliant communities in Germany
- 2. Understand the meaning of "bioenergy village," as applied to communities in Germany
- 3. Describe the technologies and systems often employed by villages in Germany to achieve energy independence
- 4. Understand the development process typically followed by bioenergy villages and the most significant factors contributing to success

# Community-owned Renewable Energy Systems in Germany

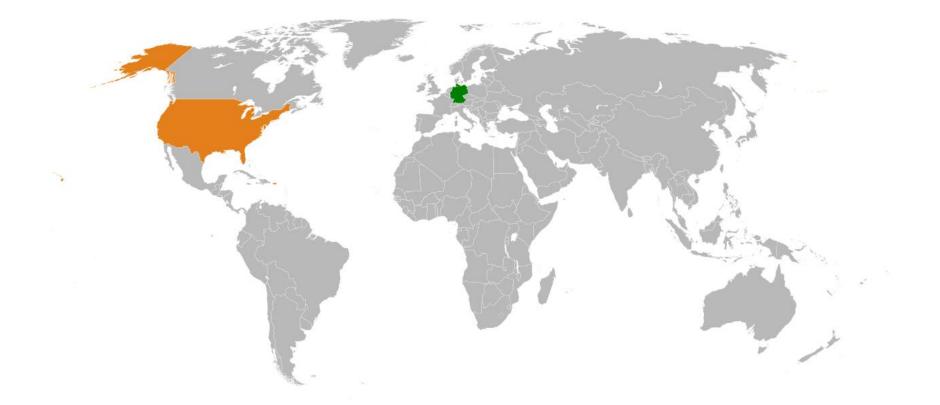
An Engine for Self-Reliance and Economic Development

Andrew Dey <u>www.andrewdey.com</u> andrew@andrewdey.com NESEA Conference March 5, 2015 Boston, MA

# Outline

- 1. Germany's Energiewende
- 2. Bioenergy Village of Feldheim
- 3. Bioenergy Village of Bollewick
- 4. Neustrelitz, a City Powered by "Future Energy"
- 5. Development of Community-owned Energy Systems

#### Germany and the US



US Population: 315 million

Germany Population: 81 million

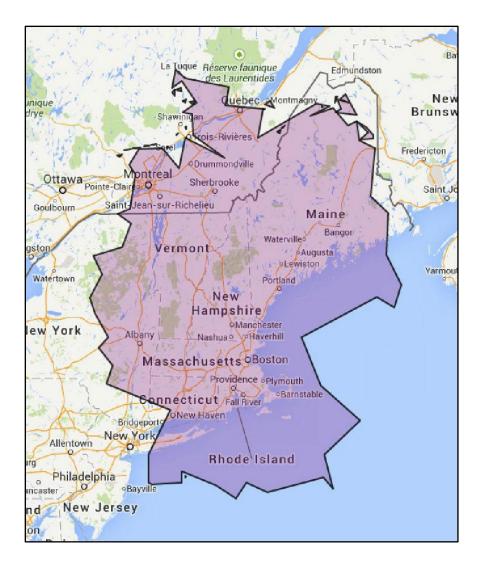


#### German States

#### **13 Federal States**

3 City States

### Germany and New England



#### Land Area

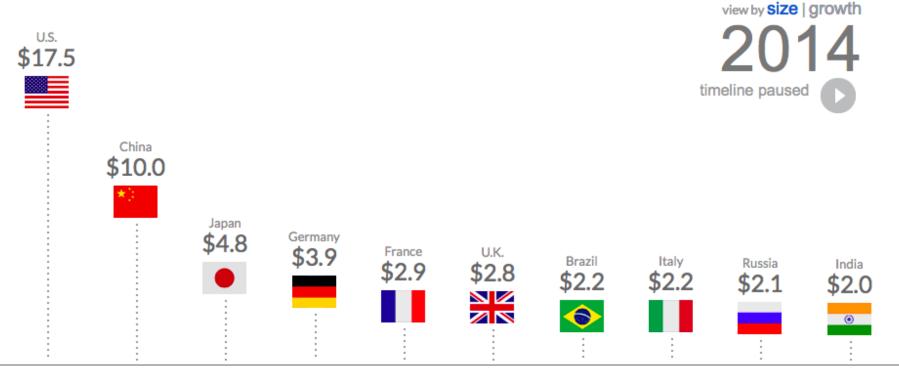
Germany: 138,000 sq miles New England: 72,000 sq miles

#### Population

Germany: 81 million New England: 15 million

#### World's largest economies



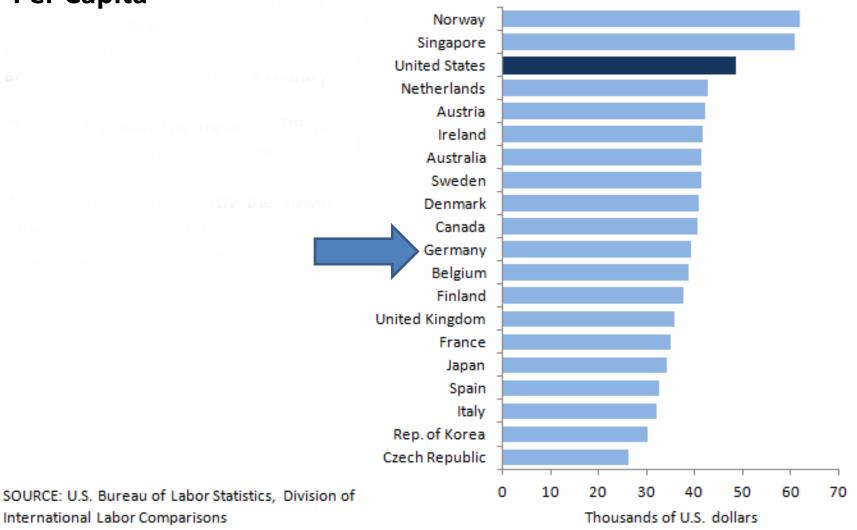


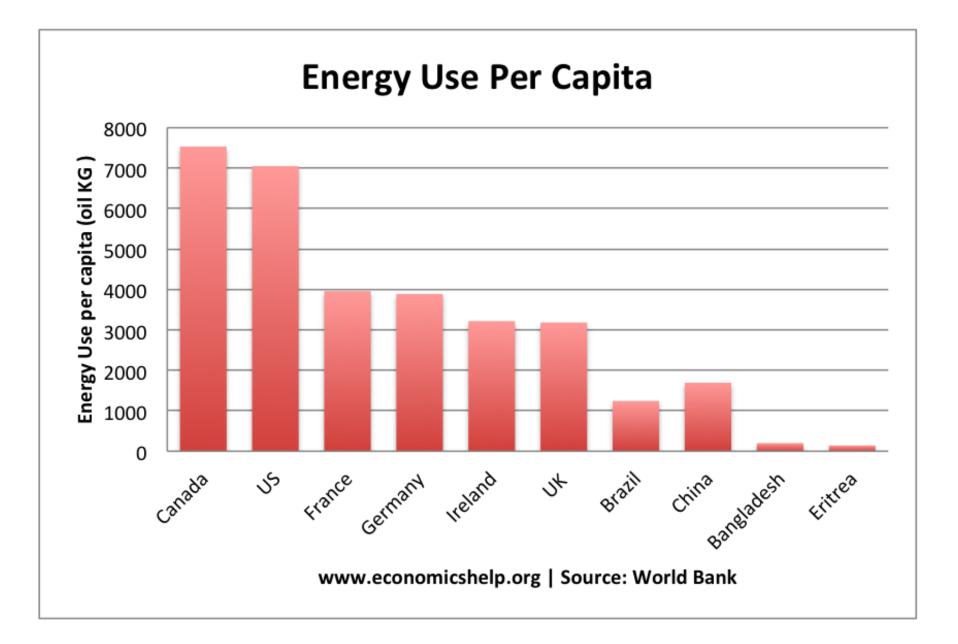
GDP in trillions of U.S. dollars.

Data: IMF, World Economic Outlook

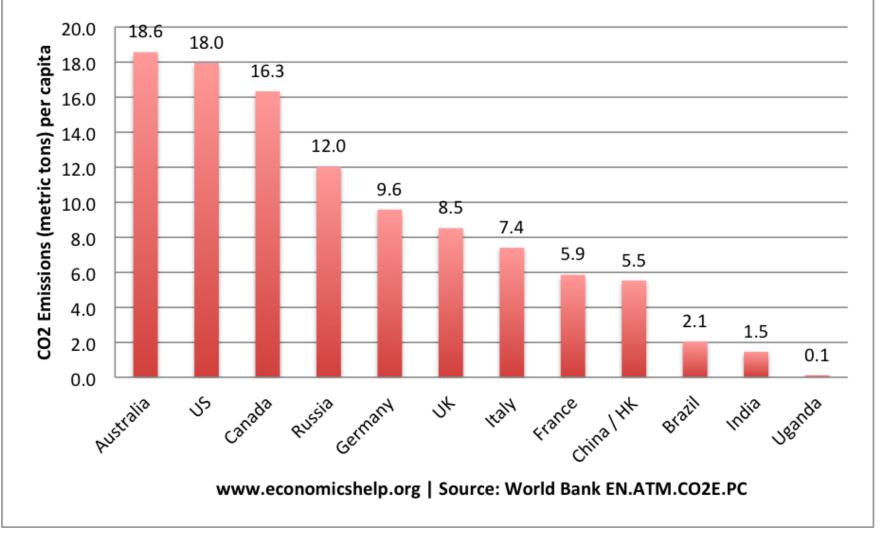
#### **Gross Domestic Product** Per Capita

#### GDP per capita, 2011 Converted to U.S. dollars using 2011 PPPs

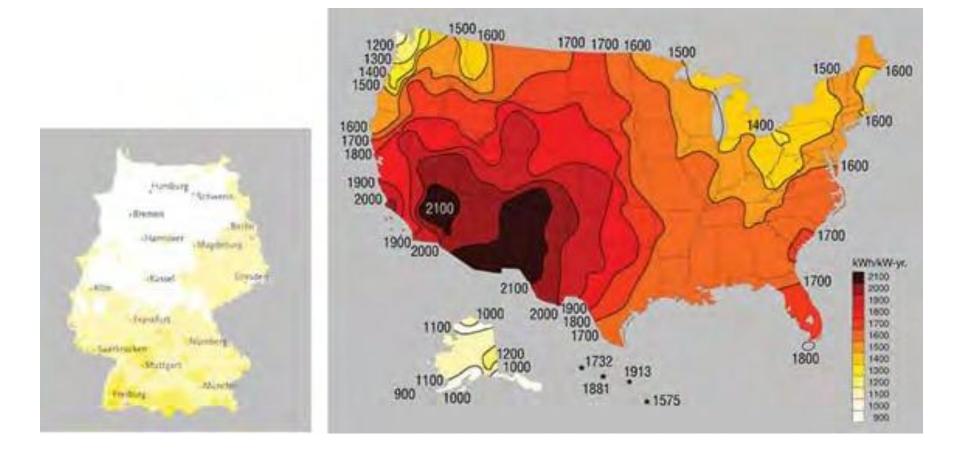




#### **CO2** Emissions per Capita



### Insolation: US versus Germany



#### Heating Degree Days

5 year average, 2010 to 2014

# Boston:5419 HDDBerlin:5783 HDD



### **Electricity Costs**

#### Average Retail Costs in US cents/kWh

Germany	36
United States	8-17
My most recent bill from Liberty Utilities	24

#### Germany's Energy Policy Goals

	2011	2020	2050
Greenhouse Gas Emissions			
GHG (against 1990)	-26.4%	-40%	-80% to -95%
Efficiency			
Primary energy use (against 2008)	-6%	-20%	-50%
Electricity demand (against 2008)	-2.1%	-10%	-25%
Heat in residential sector	n.a.	-20%	
Energy use in transport (against 2005)	-0.5%	-10%	-40%
Renewable Energy			
Share of electricity consumption	20.3%	>35%	>80%
Share of total energy use	12.1%	18%	60%

"This is not a problem, this is a task"

#### Strategic Plan

Climate targets (-40% greenhouse gas emissions by 2020), nuclear phase-**Political targets** out (by 2022), competitiveness, supply security Reduce primary energy consumption and Increase the share of renewable energies Chore targets increase energy efficiency (RE) in total energy consumption "strategic level" 18% 209 with targets 2020 energy concept 2010 Stearing targets "Stearing level" 2.1% Reducing Reducing Power Heating **RE** in the Reducing final energy final energy electricity consumption from RE transport > Optimise consumption consumption consumption from RE sector for heating transport Main criteria: cost-efficiency, system integration 235% -10% 20% 10% Mix of measures "Measures level" (Laws, regulations, development programmes, etc.)

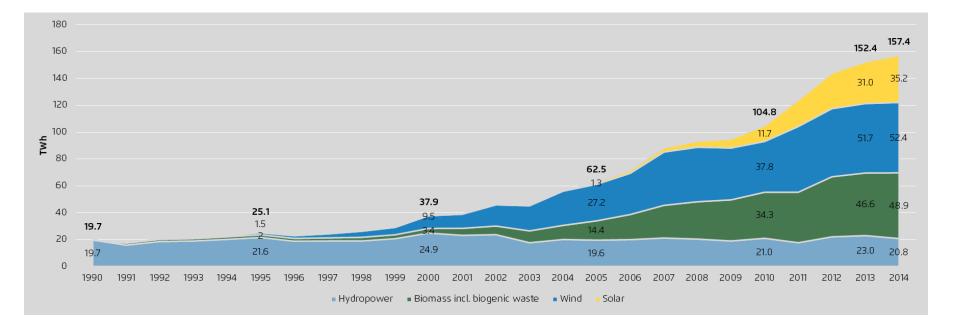
> http://www.cleanenergywire.org/factsheets/government-progress-report-energiewende-spells-out-political-goals http://www.bmwi.de/DE/Themen/Energie/Energiewende/fortschrittsbericht,did=672424.html – p. 97

### **Progress Toward Goals**

	2013	2020	On track?
Climate change			
Greenhouse gases (GHGs) (base year 1990)	-23,80%	at least -40%	x
Renewables			
Share of electricity consumption	25,40%	at least 35%	~
Share of energy consumption	12,30%	18%	~
Energy efficiency			
Energy consumption (base year 2008)	-3,30%	-20%	x

Source: Bundesministerium für Wirtschaft und Energie, EEA and Umweltbundesambt

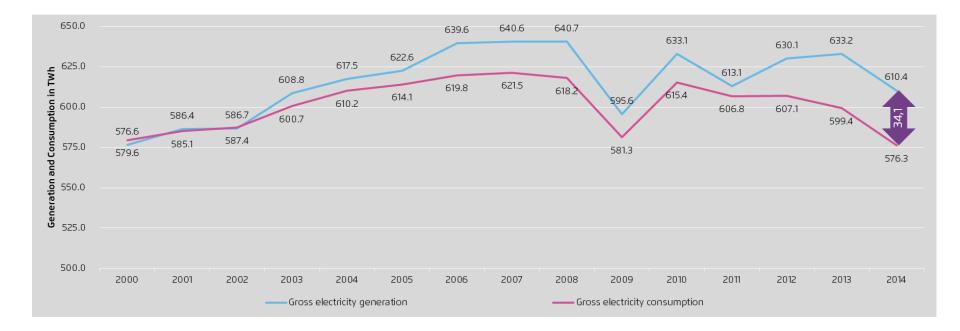
### Growth of Renewables



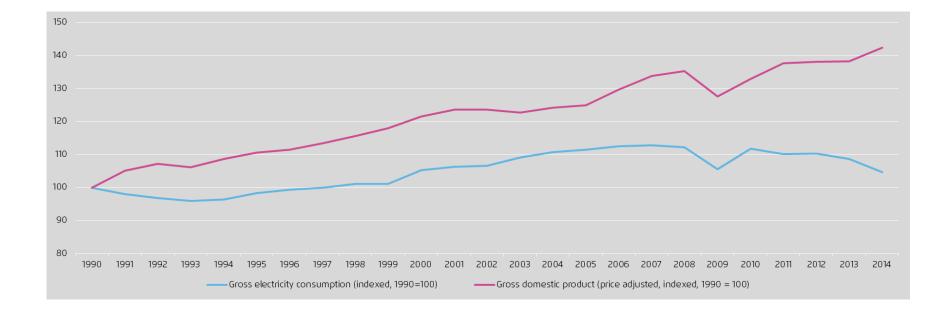
# Highlights of 2014 for Power Sector

- Renewable energies were the number 1 source of power production for the first time ever
- Power demand fell dramatically in 2014, by around 4%
- Hard coal and gas are the big losers in the power mix
- Greenhouse gas emissions fell considerably in 2014

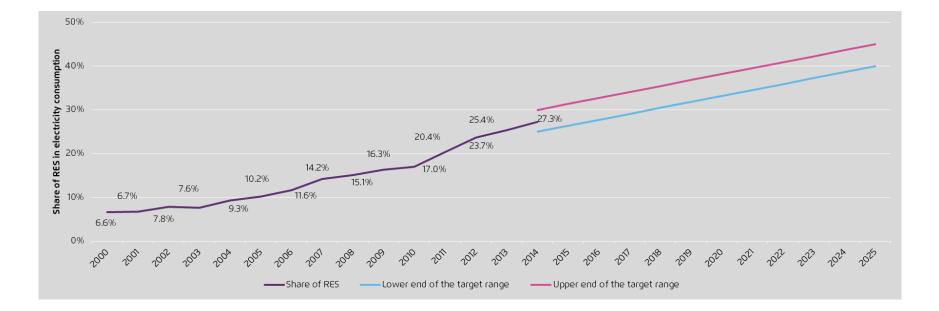
#### Electricity Generation vs Demand Germany becomes top power exporter in Europe



### Economic Growth decoupled from Electricity Demand



#### Growth of Renewable Energy on Track 40-45% renewables share by 2025

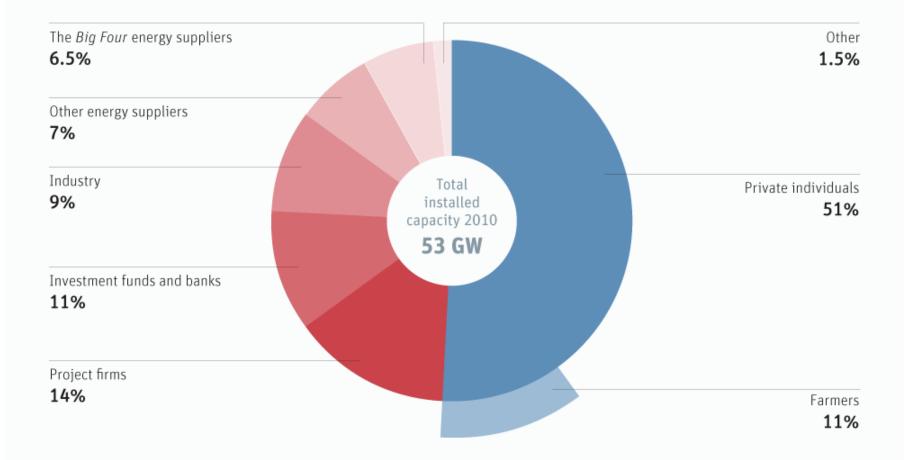


#### Renewables in the hands of the people

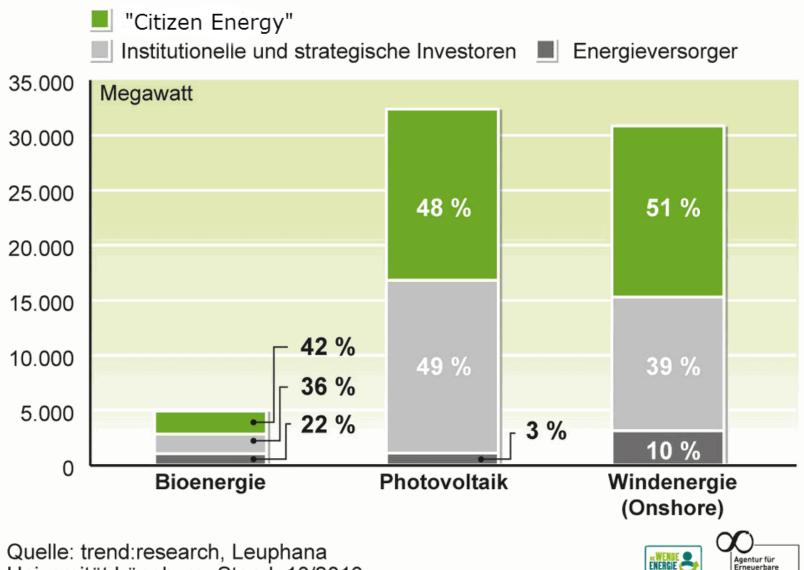
Ownership of renewables installed capacity in Germany, 2010

Source: www.unendlich-viel-energie.de



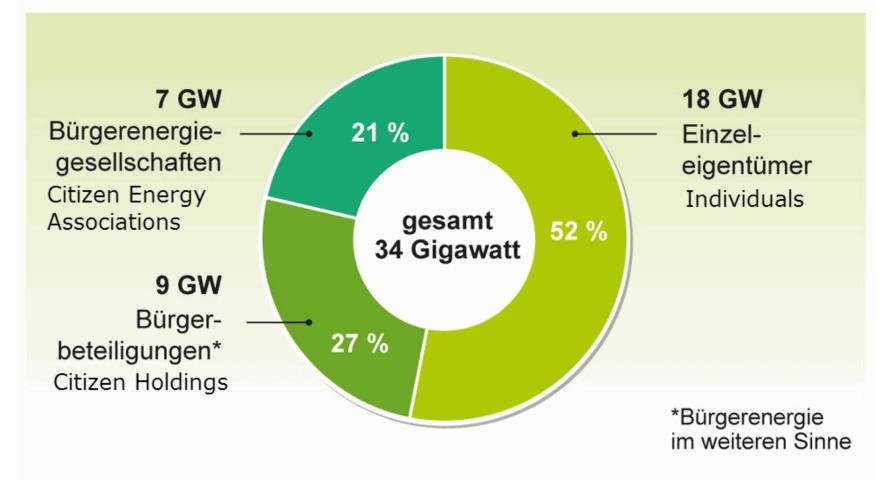


### **Ownership by Renewable Energy Type**



Universität Lüneburg, Stand: 10/2013

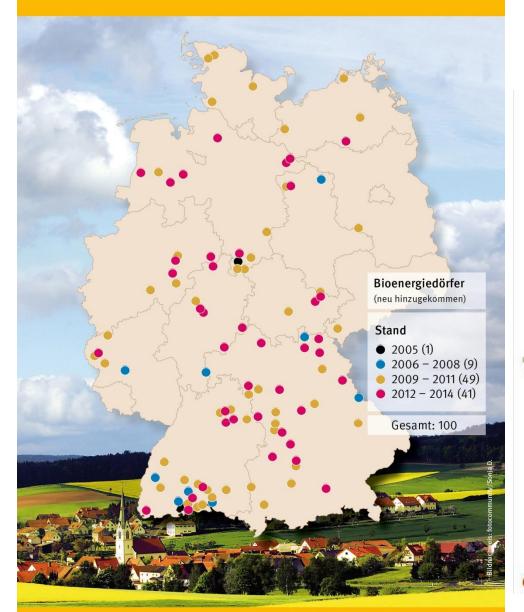
### Installed Capacity of "Citizen Energy" by Ownership Group in 2012



Quelle: trend:research, Leuphana Universität Lüneburg, Stand: 10/2013



#### **BIOENERGIEDÖRFER IN DEUTSCHLAND**



### Bioenergy Villages





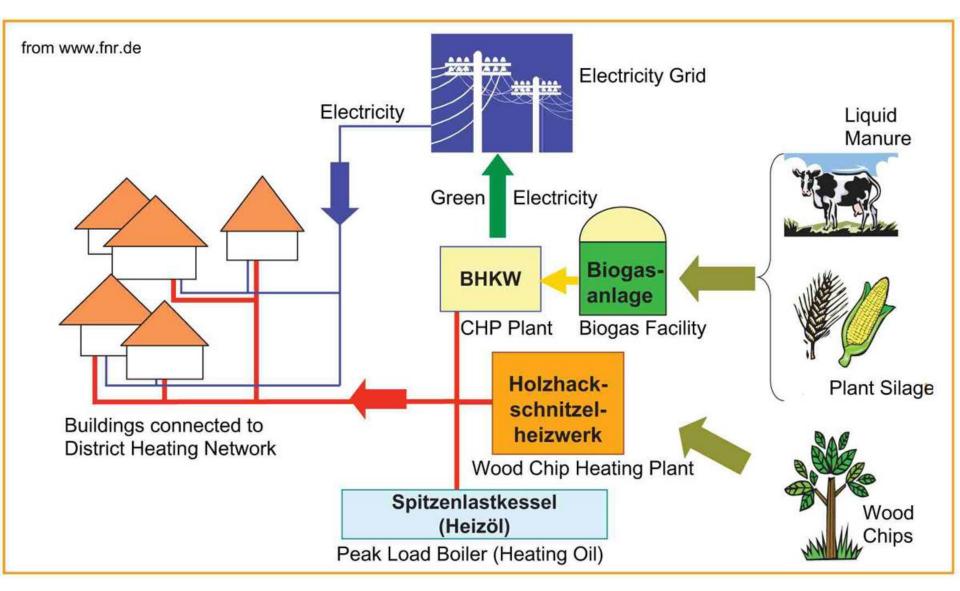
undesländer: © GeoBasis-DE/BKG 201

© fnr.de (Stand Juli 2014

#### Defining a "Bioenergy Village"

- At least 50% of the community's energy needs (electricity and heat) are supplied by locally produced bioenergy (typically silage plants and/or wood chips)
- Local citizens are actively involved in developing the ideas and making the decisions
- The biomass used as a resource is owned at least partially by the villagers, and is grown and harvested locally, in a sustainable manner
- Other renewable energy sources may supplement the generation of power and heat from biomass
- Energy efficiency and energy conservation measures are regularly considered and implemented
- Value is created locally, and the benefits extend regionally

#### **Typical Systems/Technologies**



#### **Biomass as an Energy Source**

- Generally forestry and agriculture
- Versatile: heat, electricity and fuel (liquid, solid, gas)
- Easily storable and dispatchable
- Risk: biomass requires strict management to be sustainable
  - Potential for resource depletion
  - Monocultures reduce biodiversity
  - Energy needs balanced with food needs
- Germany: potential for bioenergy to supply roughly 10% of energy needs (at current levels of consumption)
- In the long term, biomass likely to be particularly important in two areas:
  - Fuel for transportation
  - Cogeneration of heat and electricity

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#### Feldheim: a District of Treuenbrietzen

Population: 128

Homes, Farms, Communal Buildings and Light Industry



#### **Bioenergiedorf Feldheim**





## Feldheim Wind Farm

- First turbine commissioned 1995
- 43 turbines
- Total power capacity: 74.1 MW
- Total annual output: 129,000 MWh



#### Repowering



1994: 500 kW

2014: 3.0 MW

# Agriculture and Livestock

- Farming co-operative Agrargenossenschaft "Fläming" eG Feldheim
- 30 Members
- 1,700 hectares of agricultural land, potatoes, sugar beet and cereals
- Liquid manure, a by-product of pig and cattle farming, was spread on the fields as fertilizer
- 2004: prices for crops and milk falling, energy costs rising





# **Biogas plant**

- Power capacity 500 kW
- Input: 8,600 m<sup>3</sup>/a manure

8,700 t/a corn silage 190 t/a ground grains

- Commissioned December 2008
- Energy Output: 4.15 million kWh/a electric power 2.28 million kWh/a thermal power
- Organic Fertilizer Output: 15,500 m<sup>3</sup>/a





#### **Biogas Fermentation Plant**



### **Biogas Fermenter Control Center**



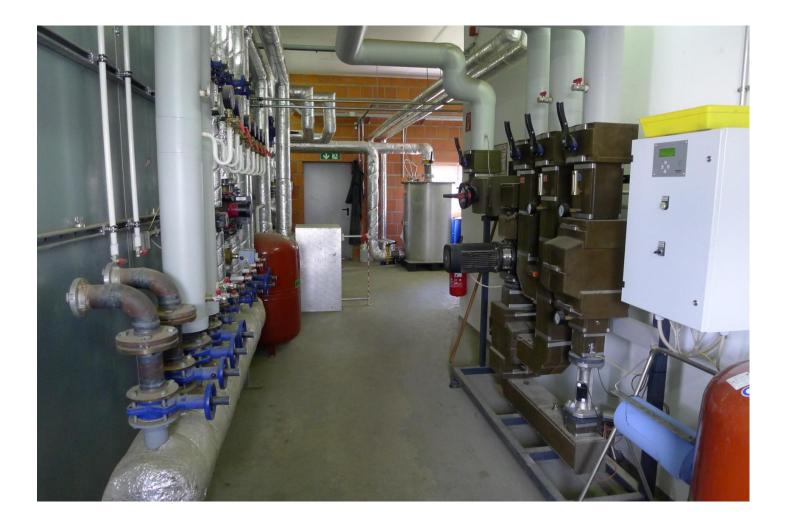
### Cogeneration/CHP System



### **Growth Industry**



# Pump and Piping for District Heat



# Feldheim District Heating Grid

- Operational: 2009
- Piping: 3,000 meters
- Supplied:
- 35 homes
- 1 industrial building
- 2 communal buildings
- 4 agricultural buildings
- Prices
  - –Electricity: monthly standing charge of €5.95, plus 16.6 cents/ kWh
  - –Heat: monthly standing charge of €1.50, plus 7.5 cents/kWh



# **Biomass Heating Plant**



- Woodchip fired
- Uses by-products of timber harvesting in local forests
- Provides back-up heat in very cold weather
- Includes hot water storage tanks

- Heat distribution center
- Includes hot water storage tanks



#### Local Resources



## Feldheim Smart Power and Heat Grid

Die Energieversorgung des Energieautarken Dorfes Feldheim über private Nahwärme- und Stromnetze Energy supply to the energy-efficient village of Feldheim via private local heating and power grids



Windpark Feldheim: 43 Windkraftanlagen mit einer elektrischen Leistung von 74,1 MW, sowie das separate Stromnetz werden von der Energiequelle GmbH und Co. WP Feldheim 2006 KG betrieben.

#### Feldheim wind farm:

43 wind turbines with a power capacity of 74.1 MW, as well the separate power grid, are operated by Energiequelle GmbH und Co. WP Feldheim 2006 KG.



Batteriespeicher (in Planung): Speicherung überschüssiger Strommengen, die bei Bedarf zugeschaltet werden können.

**Battery storage (planned):** Storage of surplus amounts of power that can be brought online when needed.



Biogasanlage: Elektrische Leistung: 500 kW; Wärmeleistung: 533 kW; Inputma- terial ist Rinderu. Schweinegülle, sowie Maissila- ge und Getreideschrot als NaWaRo, die vor Ort produziert werden.

#### **Biogas plant:**

Electrical capacity: 500 kW; heat capacity: 533 kW; input material is cattle or pig slurry, as well as maize silage and crushed cereal as renewable raw material that is locally produ- ced.



Holzhackschnitzel-Heizung: Wird in Spitzenzeiten zur Wärmeproduktion zugeschaltet.

#### Woodchips:

Used during peak heating periods to produce heat.



Verbraucher, Haushalte: 37 angeschlossene Haushalte mit 145 Bewohnern.

**Consumers, households:** 37 connected households, with 145 residents.



Verbraucher, Gewerbe und Kommune: 2 Gewerbeeinheiten mit 30 Arbeitsplätzen und 2 kommunale Einheiten.

**Consumers, businesses and local authorities:** 2 business entities with a workforce of 30 and 2 local authority entities.



Verbraucher, Agrarbetriebe: 3 Agrarbetriebsanschlüsse.

**Consumers, agricultural enterprises:** 3 farm connections.



Nahwärme-Netz Feldheim In der Feldheim Energie GmbH & Co. KG sind

Hausbesitzer, Gewerbe- u. Agrarbetriebe und die Stadt Treuenbrietzen Gesellschafter.

#### Feldheim local heating grid

Homeowners, businesses, farms and the municipality of Treuenbrietzen are all partners in Feldheim Energie GmbH & Co. KG.

Förderung des Fernwärmenetzes Feldheim durch:

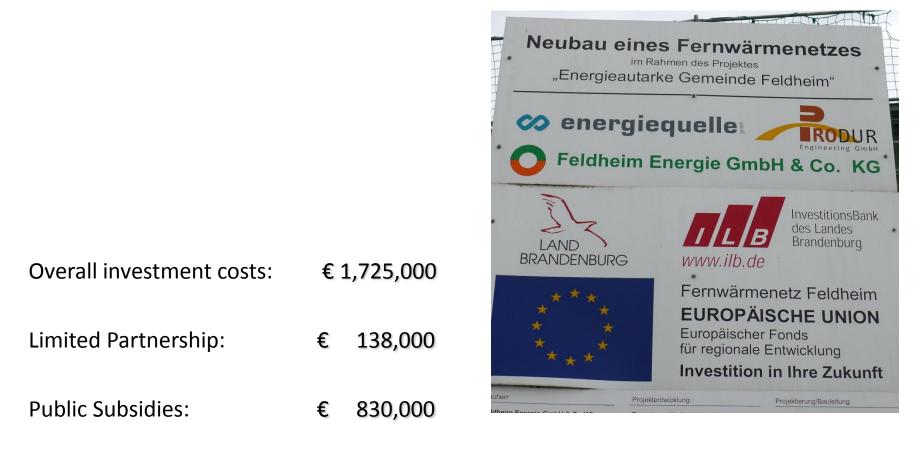


# Feldheim Energie GmbH & Co KG (Limited)

• 49 partners: the residents of Feldheim, the town of Treuenbrietzen, and Energiequelle Management Ltd. (general partner with full personal liability)

- Partner contribution €3,000
- Committee of five represents the interests of all partners.

### Funding the District Heating Network



Balance of Funding:

conventional financing

# Funding the Local Electricity Grid

Overall investment costs: € 450,000

Public Subsidies:

none

Majority of Funding:

Energiequelle



# Solar Farm Selterhof

- Ex-military telecommunications center and depot
- 9,844 photovoltaic modules
- 284 trackers



- Total power capacity 2.25 MWp
- Annual output 2,748 MWh
- Electricity supply for 600 households

#### **Re-purposed Brownfield**



# **Eco-learning Destination**





# Energiequelle



# One of Germany's First Energy Self-reliant Villages

- 100% Co2-neutral
- 100% independent, direct energy supply
- Winner of Federal Award "Bioenergy Village of the Year 2010" Prizewinner "365 Landmarks in the Land of Ideas 2011"



### Benefits of Energy Self-Reliance

- Diversification and commercial use of agricultural products
- Job creation and security in the local farming cooperative and beyond
- Economical and sustainable energy production: electricity price fixed for 10 years
- Value remains in the region, as inputs are locally produced
- The "import " of 160,000 liters (42,000 gallons) of heating oil has been eliminated
- Business tax revenues are generated from wind farm and biogas plant
- Potential for arrival of other "green-tech" industries
- "New Energy Forum Feldheim (NEF): Education and Information Center"
- The town of Treuenbrietzen positions itself as a center of excellence in the field of renewable energies

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## **Bioenergiedorf Bollewick**



# **Bioenergiedorf Bollewick**

- 647 residents, 3 kindergartens, 1 senior living community
- Germany's largest fieldstone barn
- 5 farming operations
- 2 woodworking shops
- Local agricultural products organic meat, etc.



## **Bioenergiedorf Bollewick**

"It all started with a barn"

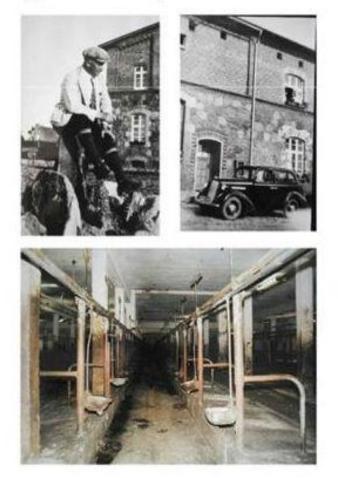


# The Barn

#### Built in 1881



#### Agriculturally used until 1990



#### **Barn Renovations**

Gutted in 1990-94 and "revived," since 2008 with renewable energy



# The Barn

- 125 m x 34 m
- 8,800 m<sup>2</sup> of floor area
- 4 areas:
  - Administration
  - Retail/crafts
  - Events
  - Hotel/restaurant



- Approximately 120,000 visitors per year
- Welcome Center for region
- Roughly 50,000 liters/yr (13,000 gallons/yr) of heating oil and €65,000/yr (\$74,000) saved through district heating system

# **Biogas Fermenters**

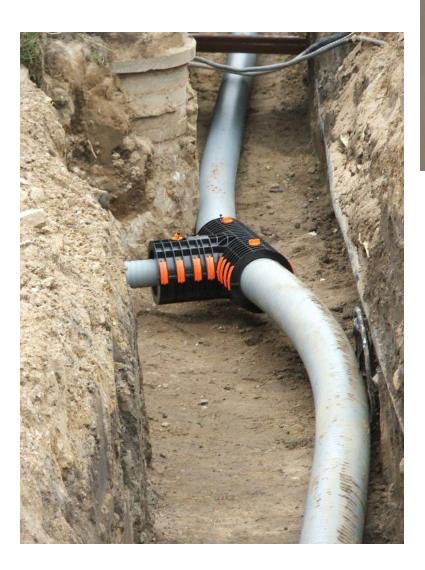






- 3,800 meters of piping
- 54 connections
- 1,175 MW output capacity
- 3 power plants
  - 3 x Biogas Combined Heat and Power, 850 kW
  - 1 x Reserve 680 kW oil boiler
  - 150 kW Warm water storage tank
- 623 t/yr CO2 eliminated













# **District Heating Network Costs**

Component	Cost in Euros	Responsible Party
CHP Connection	180,000	Farmers
District Heating Network	570,000	Community (Town)
Controls	78,000	
Storage, pumps, etc.	127,000	
Design/Engineering	85,000	
Distribution Station	190,000	Consumers
Total	1,230,000	
Per kW Connection	1,076 (without subsidies)	

For comparison:Oil€700/kWGas€540/kWPellet€1,200/kW

Therefore the federal and state governments provide incentives for switching to bio-heat in existing buildings www.dorfkern.eu

#### Sample Cost Calculation for Consumer (based on a typical 15-20kW connection)

One-time construction cost €4,500

 minus KfW (federal) incentive -1,800
 Less village renewal subsidy <u>-1,215</u>
 Amount paid by participant €1,485

Participant pays for removing and properly disposing of existing boiler

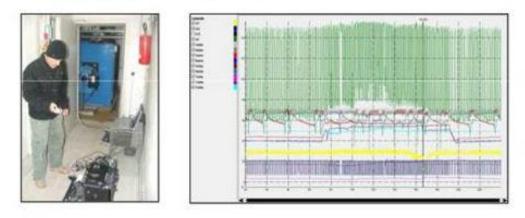
Annual basic price per kW connection € 69.97/kW Heating price per kWh consumed € 0.0393/kWh

#### Economic Advantages of District Heat

- Inclusive contract includes heat, maintenance and 24 hour service
- After payback of initial capital, price for heat can be substantially reduced
- Cost of bio-heat is more predictable, because based on pricing of local agricultural commodities, not on fossil fuels
- The pricing system is transparent, and does not include hidden costs and profits

#### Bollewick: Comprehensive Approach

#### 31 % of heat energy requirements covered



#### Solarvillage: 140 kWp on community buildings





#### 148 LED street lights installed



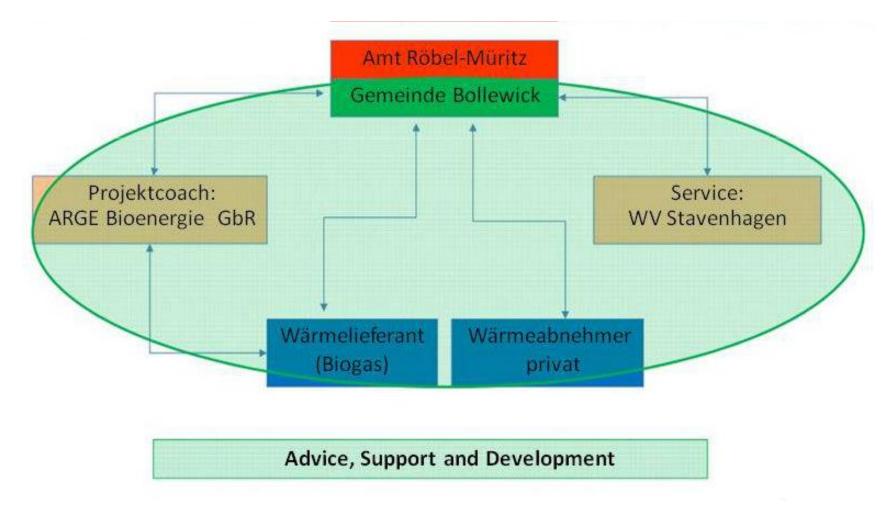
# **Broad Perspective on Sustainability**

#### **"55+" Retirement Community**

- 22 building sites
- 12 sold
- 1 multi-generational house
- 10 low-energy use houses



### Key Players in Bollewick



#### Energiekonzept Bollewick

- Construction of district heating network in village of Kambs and connection to private houses in 2013
- Further development of Bollewick's heating network (2nd phase 2013/14)
- "Transparent" village energy: visible & tangible
- $\odot$  Intelligent use of excess heat and heat services
- Alternative bioenergy sources: agriculture, local wood waste
- Is a Smart Grid the solution for the independent (self-) supply of renewable energy in Bollewick?
- Can we solarize our local mobility?



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### Neustrelitz

- Founded in 1733
- Residents: 21,000
- Visitors/tourists: over 50,000 overnights/year
- Müritz National Park; Feldberg Lakes Park
- Part of Mecklenburg Lakes Bioenergy Region
- "Energy Community of the Month" in Oct. 2008



# A City on a Mission

#### Renewable Energy is a key component of the mission/strategy of Neustrelitz

- Between March and May, 2010, a working group focused on the theme of renewable energy

- In April of 2011 the document resulting from this work was officially accepted by the city government

- long-term security of a renewable energy supply
- optimal energy supply for the city area
- supporting a regional network for bioenergy development
- supporting economic development, research and education

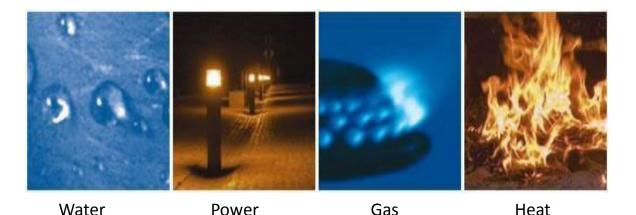
#### Leitbild: Mittelzentrum Neustrelitz -Mecklenburg-Strelitzer Residenz mit Flair

Leitthese 1	Leitthese 2	Leitthese 3	Leitthese 4
Barocker Stern / Residenzstadt zum Wohlfühlen	Kulturzentrum der Mecklenburgischen Seenplatte / Bindeglied in der Nationalpark-region	Technologie- schwerpunkt mit Zukunft / Zentrum der Bioenergieregion / Moderner Wirtschafts- und Dienstleistungs- standort	Ort sozialer Nachhaltigkeit / Lebensmittelpunkt mit familien-, senioren- und bürgerfreundlichem Klima
Zielbereiche:	Zielbereiche:	Zielbereiche:	Zielbereiche:
Wohnen	Tourismus / Naherholung / Freizeit	Gewerbe	Soziales
Grünflächen/ Spielplätze	Kultur	Einzelhandel	Bildung und Erziehung
Umweltschutz/ Klimaschutz	Gewässer / Wald / Bäume	öffentliche Verwaltung	Gesundheit
		Verkehr	Sport
		technische Infrastruktur	
	$\langle$	erneuerbare Energien	$\supset$

# On the Path to Energy Self-Reliance

As of 2012, Neustrelitz was covering:

- 100% of its electricity needs with renewable power
- 40% of its space heating needs with renewable power (in the area of the district heating system, over 70%)



Services of the Neustrelitz Public Works Department (*Stadtwerke Neustrelitz GmbH*)

# Neustrelitz Public Works Dept

Best-practice installations of the Stadtwerke Neustrelitz GmbH:

- communal energy supply company
- 131 employees
- reliable and client-oriented gas, power, water and heat supply



- Woodchip Biomass Combined Heat and Power (CHP) Plant
- District Heating Network
- Biogas Installation
- Solar Farm

#### Neustrelitz Biomass CHP Plant

- Owner/operator: Stadtwerke Neustrelitz GmbH
- Operating since:

- January, 2006
- Installed power: 7.5 MW electricity; 17 MW heat
- Annual production:
- Raw material:

•

- CO2 savings:
- Total investment:
- Financial support:
- Goal:

- 45,000 MWh electricity; 63,000 MWh heat
- wood chips from forestry management and logging waste
  - 14.6 tons/year
  - €17.6 million
    - European Fund for Regional Development State of Mecklenburg-Vorpommern (€2 million)
    - The motivation was rising oil and gas prices. The goal of the Stadtwerke was to be able to provide the residents of Neustrelitz with predictable and affordable pricing for heat.



### **Biomass CHP Plant**

- Delivery of wood chips from radius of 150 200 km
- Approx. 15 delivery trucks per day
- Daily requirement: about 200 tons
- Annual requirement: about 80,000 tons







#### Biomass CHP Plant – Local and Regional Economic Development

- Approx. 100 jobs were created in plant operation, forest management, resource harvesting and logistics
- 10 companies, including 5 small local family businesses, provide the wood chips
- The system creates favorable conditions for the relocation of businesses that can use the waste heat
- By successfully building and operating this biomass CHP plant, the Stadtwerke Neustrelitz GmbH has generated worldwide interest, and enhanced to role of Mecklenburg-Vorpommern in the Energiewende



#### **Neustrelitz Biogas Installation**



#### Neustrelitz Solar Farm





# **Energy Retrofits of Local Schools**

# All of the public schools in Neustrelitz have received energy retrofits (*sanierung*)



Grundschule Daniel Sanders in Strelitz - Alt



Grundschule Kiefernheide



Grundschule Sandberg



Jawaharlal-Nehru Schule

# **Public Housing**

#### Best-practice installations by the Neustrelitz Housing Administration – the largest landlord in the city



Photovoltaik- und thermische Solaranlage in der Ernst-Moritz-Arndt-Straße (1. Solarexpedition im Rahmen der "Woche der Sonne")



Größte auf dem Dach montierte Photovoltaik-Anlage der NEUWO GmbH



Fernwärmebeheizte Kleinwohnungen in Kiefernheide



Der Vermieter an der Basis – beide sind mit dem Erreichten zufrieden

### **Citizen-owned Solar Installations**



Bürgersolaranlage auf der Integrierten Gesamtschule



Photovoltaik-Park von IBC Solar (1. Solarexpedition im Rahmen der "Woche der Sonne")



Wärmepumpe im Wassersportverein Einheit Neustrelitz e.V.

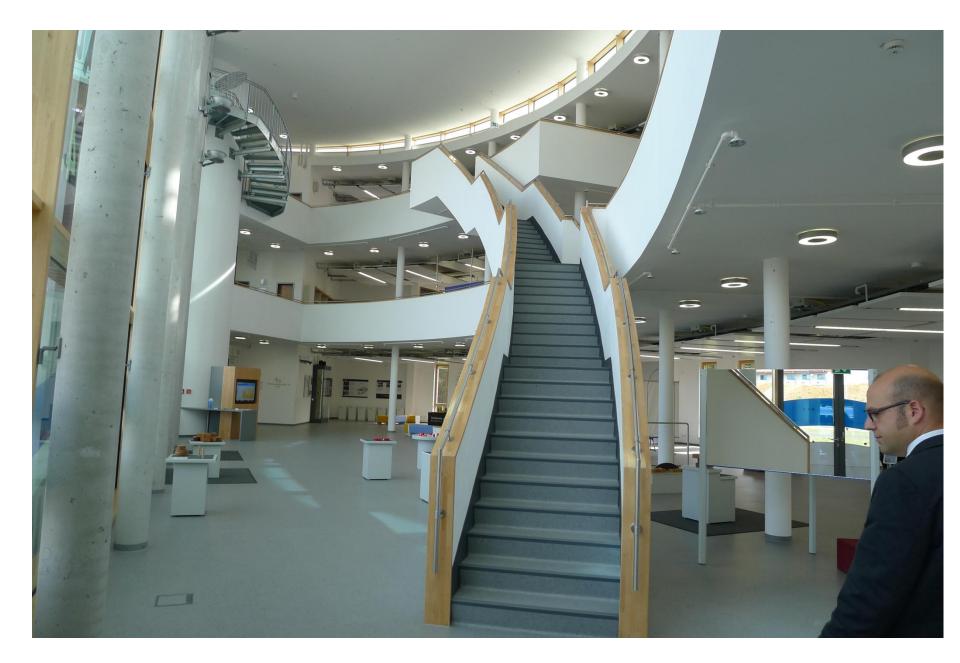
#### MV State Center for Renewable Energy (Leea)

"Only those who show their face will be seen"

- Coordinating the flood of individual initiatives into a systematic energy network, engaged and transparent under one roof, dedicated to the theme of renewable energy and therefore to the protection of the environment.
- A center of competence that not only clarifies and informs, but also actively supports commerce

"Experience – Understand - Join "





### Leea – "Energy Made Touchable"

"Visitors experience the exciting world of the future through interactive exhibits and touch-screen terminals. Energy and technology are brought to life."

#### Dieses Gebäude erzeugt Ökostrom





#### Leea – Motivation for Commerce

"Company exhibits and presentations allow visitors to compare products and services and learn more about the competencies of companies and craftspeople."





### Leea – Knowledge Transfer

"The modern, attractive seminar rooms allow for groupspecific education in the arena of energy and the environment."

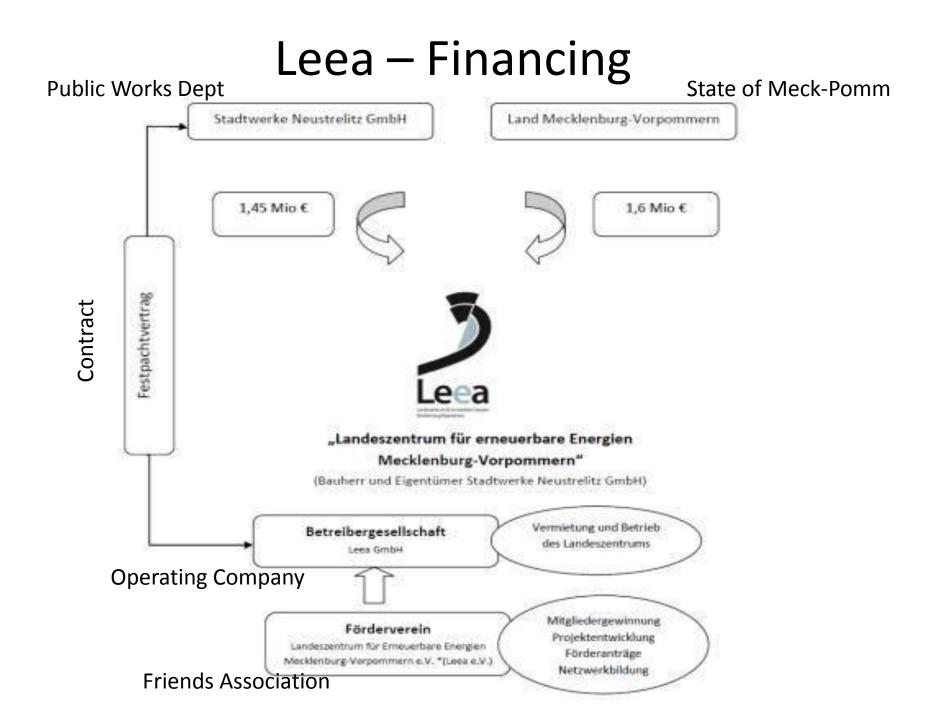


#### Leea – Experimentation and Research

"In the energy laboratory, students can deepen their understanding and knowledge."

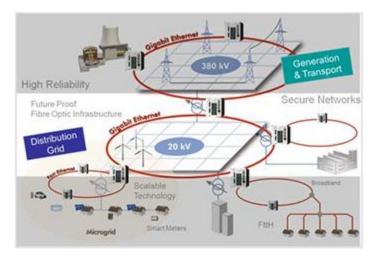






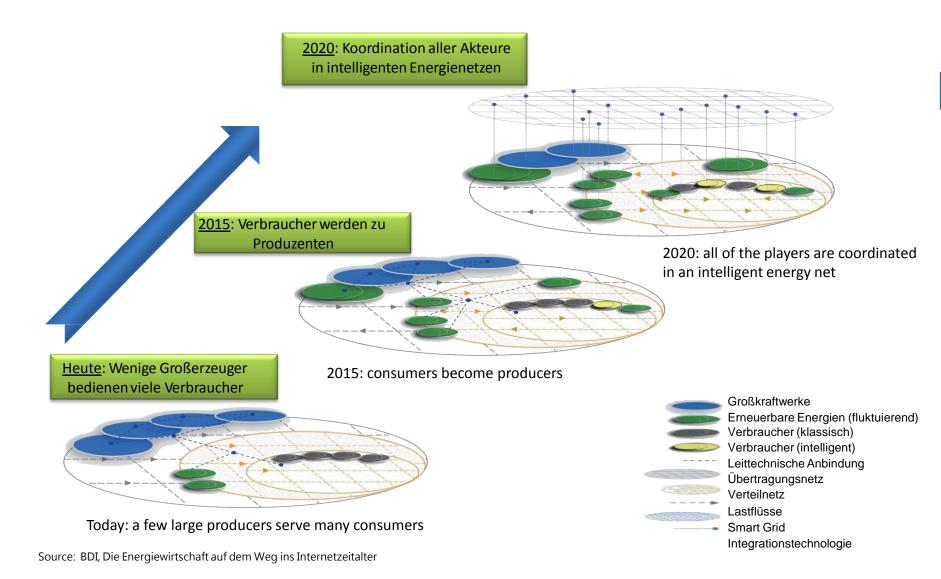
#### Stadwerke Neustrelitz – Ongoing Projects

- Coordination and cooperation with other public works departments in the region to develop and implement sustainable energy projects
- Exchange knowledge and experience through participating in national competitions
- Key player in federal "Smart Microgrid" initiative



www.nexans.de

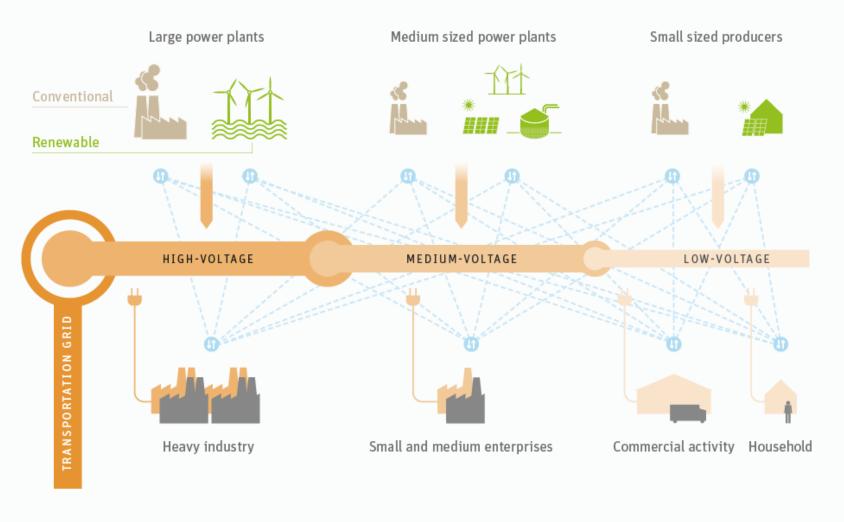
#### **Energy System of the Future**



#### The future power grid will be bidirectional and intelligent

Electricity and information flow in power grid

Source: IFEU



German Energy Transition energy transition.de

CC BY 5A

http://energytransition.de/2012/10/the-grid-and-power-storage/

# Outline

- 1. Germany's Energiewende
- 2. Bioenergy Village of Feldheim
- 3. Bioenergy Village of Bollewick
- 4. Neustrelitz, a City Powered by "Future Energy"
- 5. Development of Community-owned Energy Systems

#### The Road to Community Energy Self-Sufficiency

- 1. Initiation
- 2. Preliminary Planning and Groundwork
- 3. Detailed Planning and Construction
- 4. Operating and Optimizing
- 5. Further Development



# 1. Initiation

- Analysis of energy needs and potentials
- Survey interest among residents
- Clarify motivation and goals
- Build foundation of trust



www.brattleborodevelopment.com

# 2. Preliminary Planning and Groundwork

- Create necessary organizations (cooperatives, non-profits, companies, etc.)
- Research and refine technical concepts
- Research and pursue financing and support



#### 3. Detailed Planning and Construction

- Comprehensive feasibility study
- Scopes of work established
- Pricing determined
- Financing secured
- Contracts finalized
- Construction



# 4. Operation and Optimization

- Training personnel
- Optimizing system performance
- Expanded connections with additional buildings





### 5. Broader Development

- Innovation
- Education and outreach
- Expansion with PV and wind
- Knowledge Transfer



#### Success Factors

- One or more *Zugpferde* ("draft horses") citizens and groups who tirelessly champion the project
- A strong sense of community spirit and trust
- Clear and frequent communication, and transparent processes
- Broad and strong engagement of community members
- A comprehensive and reliable feasibility study
- Efficient and determined planning and implementation
- Relatively low connection costs to the district heating system; resultant heating costs that are competitive with (or lower than) the status quo

#### **Additional Resources**

- <u>www.energytransition.de</u>
- <u>www.neue-energien-forum-</u> <u>feldheim.de/index.php/en</u>
- <u>www.wege-zum-bioenergiedorf.de/</u>
- http://go100re.net/

What are the possibilities/potentials here in our region? What are the constraints?

#### Thanks for your attention!

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#### This concludes The American Institute of Architects Continuing Education Systems Course

